# Naalya Food 4th March 2025

# Bulletin





Issue 33 | 2025



# **Inside This Issue**

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Rotary seeks healing in a divided world



Recovery fund needed for suddent loss of income

# **EDITOR'S NOTE**



Dear Friends,

appy New Month! This is even more exciting as the Rotary Club of Kampala-Naalya hosts the 10<sup>th</sup> edition of the Women in Rotary event on Saturday, March 8, 2025 at the Kampala Serena Hotel.

The event is held annually in March, to coincide with International Women's Day, Women are active participants in Rotary, serving their communities in increasing numbers and serving in leadership positions in Rotary.

The Naalya Food Bulletin brings you the phenomenal journey of Women in Rotary. Also don't Miss, RI President Stephanie Urchick's March 2025 message.

As always feel free to reach out to our Editorial team for any comments.

Let's March Together.

Keno Lillian - Bulletin Officer

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We'd love to hear from you about any of our stories this year 2025. Contact the Bulletin Officer: +256 782 601 009 or Email rcklanalyafoodbulletin@gmail.com or tap on the buttons below

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# Seek out New Partnerships

BY STEPHANIE A. URCHICK PRESIDENT ROTARY INTERNATIONAL

### **MARCH 2025**

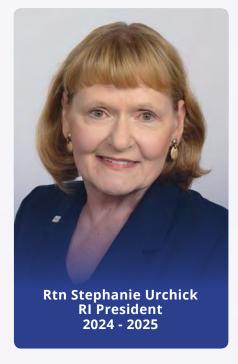
arch is here, and for Rotary International, that means celebrating Water, Sanitation, and Hygiene Month — a time to shine a spotlight on one of the most transformative areas of our work.

This month is an opportunity to reflect on *The Magic of Rotary* and the profound impact we create when we come together with determination and purpose.

Years ago, I experienced this magic firsthand in the Dominican Republic. When a group of members helped people install water filters, three children watched with amazement as dirty water entered one end of a filter and clean water emerged from the other. When we paused the demonstration, one child tugged at my sleeve and pleaded, "Show me the magic again."

To them, it felt magical. It was also the result of countless hours of effort — planning, transporting, and installing the filters — alongside local partners who were dedicated to making clean water accessible. In that moment, I realized that what seemed like a small act could change residents' lives. That is *The Magic of Rotary*.

This story is a testament to the incredible potential of our global family to create change. Water projects exemplify our reach, our partnerships, and our unwavering commitment to improving lives. Consider Rotary's work with USAID. That partnership has enabled us to work



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Collaboration multiplies our efforts and helps us reach more people in need. Whether it's joining forces with local organizations, forming alliances..."

with communities and governments to improve access to sustainable water and sanitation services for thousands of people in the Dominican Republic, Ghana, the Philippines, and Uganda.

Partnerships remind us that Rotary's impact is amplified when we work together. Through our strategic alliance with the United Nations Environment Programme, we're advancing the Community Action for Fresh Water initiative. This program equips Rotary members with the tools and resources to protect, restore, and sustain freshwater ecosystems.

When we make use of Rotary grants and advocate for clean water in our communities, we create a ripple effect that extends far beyond individual projects.

As we embrace the spirit of the month, I encourage every Rotary member to seek out new partnerships. Collaboration multiplies our efforts and helps us reach more people in need. Whether it's joining forces with local organizations, forming alliances with international agencies, or mobilizing your

community, every step we take together brings us closer to a world where everyone has access to clean water and safe sanitation.

The Magic of Rotary shines brightest when we work in harmony with others to create lasting good. Together, we can turn dreams into realities that transform lives and communities. The result may feel like magic at times, but we know it's from the power of our collective commitment and compassion. Let's harness this magic to make a difference this month and beyond.

# President's Message

RTN SYLVIA JAGWE OWACHI Club President 2024-2025



## Dear Rotarians and Friends,

elcome to yet another New Month!!. The month of March is dedicated to Water, Sanitation and Hygiene. Rotary members under this focus area work to

create healthier communities by providing access to clean water, sanitation and hygiene.

We ended the month of February with a joint fun fellowship with the Rotaractors of Kampala Naalya. It was a fun night of games and

laughter spiced up by dance by Valentino. We also joined the Rotaractors for their Annual fundraiser games and movie night. Great night it was with a great cause fundraising for the Suubi Mu Kalamu project. On Women's day - 8th March 2025 Our club will be hosting the 10th edition of the Women in Rotary event. For the last 10 years we have been gathering to Celebrate, learn and honor achievements of Women Rotarians. There have been many exciting themes and winners over

the years each with impactful contributions to society.

This year the theme is Accelerate Action. The theme emphasizes the urgency of advancing gender equality and women's empowerment. It calls for swift and impactful efforts

in areas like;

Rotary members

under this focus

area work to

create healthier

communities by

providing access

to clean water,

sanitation and

hygiene..."

Economic empowerment
 closing the wage gap,
 increasing opportunities
 for Women and supporting
 Women entrepreneurs.

- Education and skills development – ensuring equal access to quality education and skill building opportunities for women.
- Ending gender based violence – strengthening laws, support systems and awareness campaigns to protect women's rights.
- Leadership and representation – Championing women in leadership whether in politics or business or decision making roles to create a more inclusive society.
- Breaking the biases and stereotypes that limit women's potential.

It will be an exciting night celebration, inspiration and learning and you cannot afford to miss it. You can learn more about the event over the years by joining us for the meeting this week.

Be Blessed!!





Dental Consultation, Tooth extraction, root canal treatment, scaling and polishing, filing and cementing, orthodontic treatment/braces, teeth whitening, fracture management, crown and bridge work, dental surgery, dental implants, cosmetic surgery





### BY RTN SYLVIA NANKYA

Ruganda have been urged to take an active role in the "Plant Your Balance" tree-planting campaign, a large-scale environmental initiative set to green primary schools starting next month.

The call was made by Rtn. Ernest Kusiima, the District 9213 Focus Area Champion for Environment, who emphasized the crucial role of each Club's Mission Green Officer and Service Projects Director in ensuring the success of the initiative.

and Absa Bank "Plant Your Uganda..." Balance" is a collaborative effort between Rotary Uganda, My Tree Initiative (MTI), and Absa Bank Uganda, designed to engage 90,000 students in planting and nurturing 120,000 trees by October 2025. The initiative, which aligns with Rotary's **Basic Education & Literacy Enhancement Program** (BELEP), builds on previous

partnerships between Rotary Clubs and schools, reinforcing a long-term commitment to sustainability and environmental education.

The campaign was officially launched in October, 2024, at Namalere Church of Uganda Primary School in Wakiso District, where 3,000 trees were planted in a high-profile event attended District

'Plant Your

Balance' is a

collaborative

effort between

Rotary Uganda,

My Tree

Initiative (MTI),

Governor Anne Nkutu, My Tree Initiative Executive Director and officials from Absa Bank.

Since then, MTI has engaged directly with 183 participating schools, laying the groundwork for the planting season set to commence with the March rains.

With March
designated as
Water, Sanitation, and
Hygiene Month, and April as
Environment Month in the
Rotary calendar, the initiative
is timely in addressing
climate change, promoting
sustainability, and instilling
environmental stewardship
among young learners.

The campaign also coincides with two major environmental events—Uganda Water and Environment Week (March 17-22, 2025), where Rotary will participate as panelists, and the Run for the Nile on March 22, which highlights the importance of water conservation.

Rotarians are encouraged to take full ownership of the campaign by actively engaging with their adopted schools, ensuring that trees are planted, nurtured, and monitored for long-term survival.

The success of the initiative, Kusiima noted, will be measured not just by the number of trees planted, but by the positive environmental impact created within school communities.

As Rotary Uganda marks 100 years of service in Africa, "Plant Your Balance" stands as a testament to its enduring commitment to sustainable development and community transformation.

NAALYA FOOD BULLETIN



www.RotaryKampalaNaalya.org

# Rotary Seeks Healing in a Divided World



BY RTN SYLVIA NANKYA

n an era marked by deepening conflicts, rising misinformation, and environmental crises, Rotary International is taking a stand for peacebuilding.

At a recent presidential peace conference in Istanbul, global leaders, peacebuilders, and experts gathered to discuss solutions under the theme Healing in a Divided World.

The event, held last weekend, highlighted key challenges facing peace efforts today.

These included the role of technology in shaping both conflict and reconciliation, the urgent need to address climate change as a driver of instability, and the necessity of confronting historical injustices to foster healing.

# Technology and the Fight Against Misinformation

A major concern raised during the conference was the growing impact of misinformation, which is fueling division worldwide.

The rise of artificial intelligence and digital platforms has amplified both opportunities for peacebuilding and the dangers of misinformation.

Sheldon Himelfarb, an award-winning filmmaker and founder of PeaceTech Lab, compared misinformation to other global crises, warning that its effects could be as devastating as war, pandemics, and climate change. He called for a concerted global effort to develop tools for fact-checking, content labeling, media literacy, and Al-driven peace initiatives.

# Climate Change as a Catalyst for Conflict

Another key discussion centered on environmental challenges, particularly in the Middle East and Africa. Climate change is increasingly linked to resource scarcity, forced migration, and geopolitical tensions.

Nada El Agizy, president of the Rotary E-Club of Egy-International and a sustainable development expert, warned

that the Arab States region is among the world's most vulnerable to climate change.

Meanwhile, Yana Abu Taleb, director of EcoPeace Middle East, emphasized that sustainable peace in the region is impossible without serious climate action.

Like much of Africa, Uganda faces similar challenges. Erratic weather patterns, prolonged droughts, and deforestation are driving land disputes and migration, particularly in northern Uganda and Karamoja. As environmental pressures intensify, local and international peace efforts must integrate climate resilience strategies to prevent further instability.

### Healing from Historical Trauma

The importance of acknowledging past atrocities as a path to peace was underscored by Freddy Mutanguha, a survivor of the 1994 genocide against the Tutsi in Rwanda.

Now the director of the Kigali Genocide Memorial and a member of the Rotary Club of Kigali-Mont Jali, Mutanguha shared how his country has prioritized remembrance as a tool for healing.



"We made a choice that in Rwanda, remembering should also mean healing," he said. "Our generation needs to break the cycle of hate and build foundations for peace and prosperity."

His message resonates strongly in Uganda, where the aftermath of civil conflicts—including the Lord's Resistance Army insurgency—continues to impact communities. Reconciliation efforts, such as truth-telling forums and community reintegration programs, remain crucial for long-term peace.

### A New Rotary Peace Center in Istanbul

A highlight of the conference was the introduction of Rotary's newest Peace Center at Bahçeşehir University in Istanbul. This center, the seventh of its kind worldwide, is designed to equip peacebuilders, particularly from the Middle East and North Africa, with professional development

in peace and development studies.

Among the first 13 Rotary Peace Fellows are individuals from Egypt, Iraq, Israel, Jordan, Kenya, Pakistan, Sudan, Somalia, and Yemen. Their projects range from supporting refugee communities to using social media for peacebuilding.

As the conference concluded, Rotary International President Stephanie A. Urchick emphasized the need for long-term commitment and global partnerships in peace efforts.

"The challenges we face today demand nothing less than the combined efforts of governments, nongovernmental organizations, academia, and grassroots organizations," she said. "By

fostering collaboration and sharing resources, we can amplify our impact and drive real progress."

For Uganda and the world, Rotary's commitment to healing divisions remains critical. Whether through addressing misinformation, environmental crises, or historical trauma, sustained efforts will be needed to create a more peaceful and united future.

















# Water is life and Sanitation is hygiene

# BY IPP GODFREY OKELLO OMODING Club Training Facilitator

he recent Uganda population census, May 2024, indicated that the country's population was 45,905,417 persons. Of this population, 80.8% use safely managed drinking water services.

For sanitation, 41.2% of the population use safely managed sanitation services, including a handwashing facility with soap and water. Only 24.3% of the population had handwashing

facilities with soap and water available at home. Other studies also indicate that in the urban areas, the majority of the population still depends on unsustainable onsite sanitation solutions, most of them with questionable hygiene.

Far less than 6% are connected to a sewerage system. These figures tell a lot on the state of water and sanitation in the



country.

Your support today strengthens and builds infrastructure that pushes for the cause of peace and conflict management."

The national population report further revealed variations in access to improved water sources between the urban and the rural areas. While the access to improved water sources by households in urban stands at 86.6%, the rural households is

77.4%. These percentages and the variations are of concern since access to safe water and good sanitation is crucial in the

health of a population. The 100% mark is yet to be attained.

Important to note, however, is that interventions leading to improved access to safe water and better sanitation also address disease preventions. It is documented facts that where there is access to safe water and improved sanitation, there is reduced risks of water borne diseases and illnesses; reducing a burden on health care service delivery. Diseases such as cholera, dysentery, typhoid, trachoma, schistosomiasis and polio are results of unsafe water and poor hygiene (sanitation).

For this month of March, whose theme is **Water** and **Sanitation**, these figures should trigger our pondering right here at home before thinking globally. What is our take? Are we doing well? Are these sayings of; **Water** is life, and **Sanitation** is hygiene reflective of us as a country? Take it even down to the communities we know.



This month's theme is a reminder to us that there is still work to do in water and sanitation. Sanitation needs more efforts to be directed to it. The figures are very worrying in such a time where there are plenty of simple technological innovations that can be accessed. Where is the problem? As a call for Rotarians to participate is being rallied, there is need to get it right where barriers could be. Improving sanitation especially goes with changing behaviors. Very often, it goes with tackling resistances to adapting changes.

What does it take to make a positive difference in water and sanitation statistics, Rotarians? First, it takes a will to appropriate that in our communities there are still people not accessing safe water and facing challenges in sanitation. Secondly, as people of action, to act. There are several ways one can act, right from advocacy, information dissemination to hardware provision. Very often, there are tendencies to focus more on hardware. No wonder

that sanitation statistics are unimpressive, a reflection of less efforts put.

During this month, fellow Rotarians, let us keep ourselves reminded that we can do somethings to contribute to improving access to safe water and better sanitation. For instance, you can buy a hand washing container for a school or a community facility near you, support a village health team to mobilize, and many other activities.

Together, we can do very many "simple" things that can bring magical changes to a person's life or living conditions of a community. Let us remain part of those actively directing efforts in addressing water and sanitation challenges.



he highly anticipated Rotary District 9213 Conference, themed "On the Nile –

Over a Century of Rotary Service in Africa," has secured Centenary Bank as its Platinum Partner. The announcement solidifies Centenary Bank's commitment to community development, a value that aligns with Rotary's mission of humanitarian service.

The conference, which brings together Rotarians and Rotaractors from across District 9213, aims to celebrate Rotary's impact and discuss new strategies for sustainable service projects. With Centenary Bank on board, the



...the partnership is expected to enhance the event's success and contribute to impactful initiatives within the district" partnership is expected to enhance the event's success and contribute to impactful initiatives within the district.

Centenary Bank, a Member of the Centenary Group, has long been

recognized for its focus on financial inclusion and corporate social responsibility. This collaboration further strengthens its position as a key player in driving

development through strategic partnerships.

The event is also supported by Fireworks Advertising, Sumz, ROKE, and Quality Chemical Industries Limited QCIL, among other partners.

Stay tuned for more updates on the 100th District Conference (100THDISCON) as we count down to a remarkable gathering of service-driven individuals.











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▼ he signature event of the Rotary Club of Kampala-Naalya is held annually in March, to coincide with International Women's Day.

This year's Red-Carpet event will take place on Saturday March 8, 2025 at the Kampala Serena Hotel.

The dinner is organized by the Rotary Club of Kampala- Naalya to shine a light on Women's roles and achievements in Rotary, create awareness of Rotary among women groups and inspire them to serve. It is also an opportunity to recruit more women in Rotary service and fundraise for causes.

**District Governor** D9213 Anne Nkutu will deliver a keynote address at this year's edition, which is being celebrated under the theme: #AccelerateAction

**History of Women in Rotary** Rotary Clubs got their start from the visions of Chicago attorney, Paul Harris, who formed the first Rotary Club in February 1905, so professionals with diverse backgrounds could exchange ideas and give back to

their communities, while forming meaningful, lifelong friendships. Although the clubs have been dedicated to the idea of service for more than 100 years, many were not always fond of the

idea of allowing women to join the clubs.

The dinner is organized by the Rotary Club in their of Kampala -Naalya to shine a light on Women's roles and achievements in Rotary..."

But by 1972, more women began reaching high positions professions, and clubs had begun lobbying for female members. It was in this same year that a United States Rotary Club

proposed admitting women into Rotary at the Council on Legislation. In 1977, despite three more proposals being made, women were still not permitted to be members.

In 1978, the Rotary Club of Duarte (California) dared to admit women as members in violation of the Rotary International Constitution. Because of the violation. the club was terminated in March 1978.

It then took a while for gender-based equality to prevail. Between 1980-1986, more and more clubs from all over the world began pushing to

allow females to join their clubs, and the Duarte Club filed a lawsuit against Rotary International. The California courts went back and forth for several years regarding a lawsuit by the Rotary Club of **Duarte against Rotary** International.

In 1986, a breakthrough finally came for women wanting to join Rotary, when the California Court of Appeals reversed the lower court's decision. The California Supreme Court refused to hear the case, and the appeal was moved to the United States Supreme Court, where the Duarte club was reinstated.

37 years after the first proposal to allow female members into Rotary, on May 4,1987, the US Supreme Court ruled that Rotary Clubs could no longer exclude women from membership on the basis of gender. That same year the Rotary Club of Duarte elected the first Female Club President- Sylvia Whitlock.





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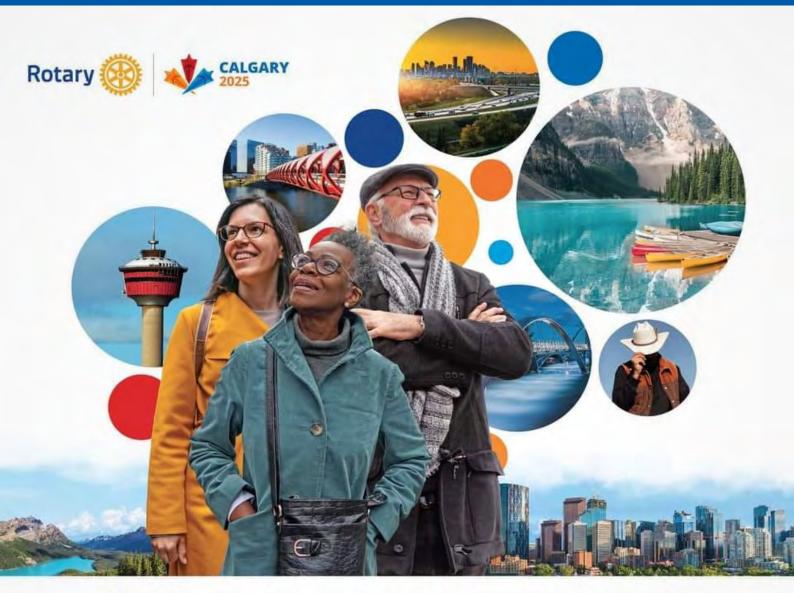
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#AccelerateAction







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# Fun Facts

Why is it called "Going the extra mile"?

he phrase "going the extra mile" has its roots in ancient Roman law and the Bible. Under Roman occupation, citizens were required to carry a soldier's equipment for one mile if asked. It was a hassle and annoying but part of daily life back then.

The phrase got its inspirational spin from a Bible verse, **Matthew 5:41**, where Jesus says, "If anyone forces you

to go one mile, go with them two." This teaching encouraged people to be kind and generous even in tough situations as a way of showing goodwill and moral fibre.

Over time "going the extra mile" became a motivational metaphor. It means putting in extra effort beyond what's required or expected. It's an attitude of excellence, commitment and care that often leads to better relationships, better outcomes and personal growth.

Whether it's in work, relationships or personal goals, going the extra mile means being dedicated and willing to go beyond what's expected.

The phrase still inspires people to push boundaries, deliver amazing results and make a positive difference in others lives.







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- 16. Kiira Motors Plant
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t seems, the impact of the United States freezing its foreign aid is just beginning to be felt. Like we woke up on Monday with screaming headlines of the closure of the HIV clinics impacting 3,000 workers and millions of people

and millions of people who depend on them. The Ministry of Health, a major beneficiary of the American foreign aid, issued a statement asking the workers affected to

become patriotic and volunteer if they wish to.

Some people may actually wish to be volunteers but there are expenses involved like transport to workplaces or internet data for remote work

and such other expenses. Then they need to also pay for other expenses. Rent or mortgage, healthcare, child expenses, and a plethora of household expenses among others.

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...African
governments can
do something
but they have
to do what they
have never done
before - putting
the people first."

The impact of the freezing of American aid is going to impact a big percentage of Uganda's population. The gains that have been made in HIV/ AIDS are going to be reversed leading to increased spread of the disease and even deaths. **Ending HIV/AIDS** by 2030 now looks

like a long shot. Tuberculosis is going to be on the rise. Malaria and so many other diseases.

Of course, African governments can do something but they will have to do something they have never done before
— putting the people
first. They would have,
for example, to suspend
the acquisition of military
assets to ensure people
have access to antiretroviral
drugs. They would have to
suspend the purchase of
luxury Landcruiser SUVs
and rosewood furniture, fly
economy and only when it
is absolutely necessary and
spend within their means.

Like we discussed last week, we would also have to utilize the loans that we have acquired and left in the bank vaults (nearly US\$4 billion) while spending billions of shillings on them. That money alone can help bridge the US aid gap in the short run as we think for more long-term sustainable solutions.

There is a lot of talk nowadays on retirement and how people can save and invest for it. It is still early days for the majority of Ugandans to have any



form of retirement savings but the talk is a step in the right direction especially for those who are in formal employment or even formalized businesses.

However, there is a need to supplement this with a talk on sudden loss of income as we have seen with the current aid freeze or like it happened with the Democratic Governance Facility of the Europeans that the Uganda government suspended a few years ago. What do people need to do in such sudden cases?

It calls for savings of at least six months expenses on which one can survive as they figure out what to do. Of course, six months run very fast when you are unemployed but at least it is better than nothing at all. If you have a job today or in business, this is something that must be at the back of your mind. Imagine

how many suppliers to organizations running on American foreign aid are going to go out of business.

This responsibility, however, should not only be to employees and businessowners. There is a lot governments can do and many of them including those in developing countries like Uganda are able to do something. They can create a facility that supports people who lose jobs or businesses and haven't been able to find employment or any form of contracts for more than six months.

It could be a form of insurance and run with private sector expertise where people who earn a regular income could contribute a small percentage of their income which they can access once they have lost jobs or businesses. It has to be

mandatory for employees with government also investing some money into it especially at the beginning. It shouldn't be a government agency though. Government should only be a regulator or it could be placed in already existing regulators like the retirement benefits authority.

Alternatively, during the COVID-19 pandemic, many countries put in place funds business could access at low interest rates to facilitate recovery. There is a need for a fund like that on a permanent basis for especially small businesses that can prove that have lost contracts and have been tax compliant. That way, the economy could be protected when people experience sudden loss of income.

The writer is a communication and visibility consultant. **Email:** djjuuko@gmail.com



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# Family Matters



BY PASTOR RONNIE **MUTEBI** 

enesis 2:1-2: Thus the heavens and the earth were finished, and all the host of them. And on the seventh day God ended his work which he had made: and he rested on the seventh day from all his work which he

### THE PRINCIPLE **OF REST**

had made.

We live in a world of too much activity that one barely finds no space to rest. The account of God's creative process or productivity and rest give an open blue print. Everything described in Genesis 1 was created in the spirit realm; it was yet to manifest in the physical realm. "God created man in his own image, in the image of God created he him; male and female created he them."

However, there is a shift in Genesis 2, There's a formation process to every incubation of an idea.

So, in Genesis 1, God created, meaning there's the creative process of ideas and in Genesis 2, He formed, thereafter the incubation of the created idea by

> connecting it's formation.

Between these two processes, something significant happened: God rested. There is always a moment in life where you MUST rest to reflect. This rest is not because you're tired but to establish a sense of purpose. That's why God

also didn't rest because He was tired. Rest in creation and formation is something critical.

For instance, if you have envisioned something you desire—you must use the power of the acquired knowledge to create it within you first —and then wait for its manifestation in the physical, rest is a vital principle.

When you rest in thought, it's easy to maintain perfect peace and unwavering confidence that what you have envisioned will come to pass, then manifestation will follow.

REST is the womb in which manifestation is nurtured.

Take Home: Between creation and formation lies the critical principle —REST. This is the womb in which manifestation is nurtured.

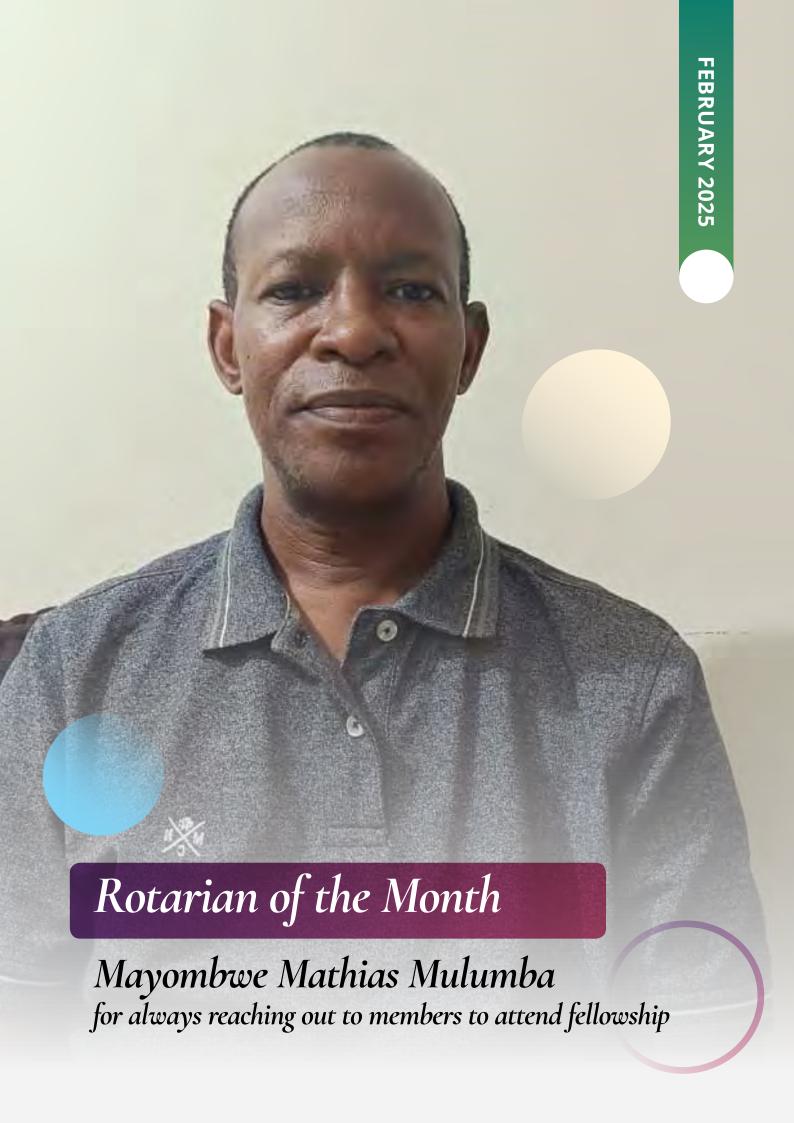
Think of these words to rediscover the power of REST as a principle of manifestation. This wisdom will translate dreams. ideas, and creations into physical world. Remember to keep the visions and make them come to life.

in thought, it's easy to maintain perfect peace

When you rest

and unwavering confidence that what you have envisioned will come to pass...."

NAALYA FOOD BULLETIN



# The Art of Sacred Peace

### BY RTN PAMELA KAWADDWA

I wish someone would have told me That sacrificing my boundaries in the name of sympathy wasn't noble!

I wish they would've warned me that All it would do is make me a safe house for Other people's demons!

I think empathy has to be taught in two parts.

How to put yourself in someone else's shoes And the hurt they were given that made them hurt you with no second thoughts of it And how to understand that you still don't deserve the hurt they throw to you.

Their scars are no excuse for the wounds they give to you. Their inability to heal is not something you can fix.

If you stay and continue to let them treat you on all these unacceptable manipulative ways, If you give them excuses and safe places for their darkness instead of demanding they do better, it's all on YOU! The only thing you are teaching them is that you will put up with it.



We want to live in a world where hurt people don't hurt others. But the reality is that it starts with standing up for yourself and not accepting disrespect or your peaceful space to instead be tainted in their garbage! So goes the famous saying "Garbage in, garbage out". Why then accept to be the dumping space???

You chose to heal You chose to take the darkness the world gave you and still be a light.

You chose kindness despite the pain you received. You gave no excuse for hurting others!

You chose love above, You chose respect, You chose the right path!

They too can!! They, too, should!

Until again,

Pluy

# Last week's fellowship



NAALYA FOOD BULLETIN

# Hosting a delegation from District 5110, Oregon, USA





















The delegation was hosted locally by the Rotary Clubs of Kampala Metropolitan and Kabarole. DG Anne met them last Friday as part of the club fellowship.

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# RC Bweyogerere - Namboole Charter Night



NAALYA FOOD BULLETIN









Tuesday 4<sup>th</sup> March 2025 6pm

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Julie Kisekka



Margaret Harriet Kugonza



Joy O Anena



Racheal Komuntale



Sylvia Nankya

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**OUR CLUB MEETS EVERY TUESDAY AT 7-8PM** 

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